### BCF Planning Template 2023-25

1. Guidance

Overview
Note on entering information into this template
Throughout the template, cells which are open for input have a yellow background and those that are pre-populated have a blue background, as below: Data needs inputting in the cell Pre-populated cells
2. Cover
<ol> <li>The cover sheet provides essential information on the area for which the template is being completed, contacts and sign off.</li> <li>Question completion tracks the number of questions that have been completed; when all the questions in each section of the template have been completed the cell will turn green. Only when all cells are green should the template be sent to the Better Care Fund Team: england.bettercarefundteam@nhs.net (please also copy in your Better Care Manager).</li> <li>The checklist helps identify the sheets that have not been completed. All fields that appear highlighted in red with the word 'no', should be completed before sending to the Better Care Fund Team.</li> <li>The checker column, which can be found on each individual sheet, updates automatically as questions are completed. It will appear 'Red' and contain the word 'No' if the information has not been completed. Once completed the checker column will change to 'Green' and contain the word 'Yes'.</li> </ol>
5. The 'sheet completed' cell will update when all 'checker' values for the sheet are green containing the word 'Yes'.
<ol> <li>Once the checker column contains all cells marked 'Yes' the 'Incomplete Template' cell (below the title) will change to 'Template Complete'.</li> <li>Please ensure that all boxes on the checklist are green before submission.</li> </ol>
8. Sign off - HWB sign off will be subject to your own governance arrangements which may include delegated authority.
4. Capacity and Demand
Please see the guidance on the Capacity&Demand tab for further information on how to complete this section.
5. Income
1. This sheet should be used to specify all funding contributions to the Health and Wellbeing Board's (HWB) Better Care Fund (BCF) plan and pooled budget for 2023-25. It will be pre-populated with the minimum NHS contributions to the BCF, iBCF grant allocations and allocations of ASC Discharge Fund grant to local authorities for 2023-24. The iBCF grant in 2024-25 is expected to remain at the same value nationally as in 2023-24, but local allocations are not published. You should enter the 2023-24 value into the income field for the iBCF in 2024-25 and agree provisional plans for its use as part of your BCF plan
2. The grant determination for the Disabled Facilities Grant (DFG) for 2023-24 will be issued in May. Allocations have not been published so are not pre populated in the template. You will need to manually enter these allocations. Further advice will be provided by the BCF Team.
3. Areas will need to input the amount of ASC Discharge Fund paid to ICBs that will be allocated to the HWB's BCF pool. These will be checked against a separate ICB return to ensure they reconcile. Allocations of the ASC discharge funding grant to local authority will need to be inputted manually for Year 2 as allocations at local level are not confirmed. Areas should input an expected allocation based on the published national allocation (£500m in 2024-25, increased from £300m in 2023-24) and agree provisional plans for 2024-25 based on this.
4. Please select whether any additional contributions to the BCF pool are being made from local authorities or ICBs and enter the amounts in the fields highlighted in 'yellow'. These will appear as funding sources in sheet 5a when you planning expenditure.
5. Please use the comment boxes alongside to add any specific detail around this additional contribution.
6. If you are pooling any funding carried over from 2022-23 ( <b>i.e. underspends from BCF mandatory contributions</b> ) you should show these as additional contributions, but on a separate line to any other additional contributions. Use the comments field to identify that these are underspends that have been rolled forward. All allocations are rounded to the nearest pound.
7. Allocations of the NHS minimum contribution are shown as allocations from each ICB to the HWB area in question. Where more than one ICB contributes to the area's BCF plan, the minimum contribution from each ICB to the local BCF plan will be displayed.

8. For any questions regarding the BCF funding allocations, please contact england.bettercarefundteam@nhs.net (please also copy in your Better Care Manager).

6. Expenditure
This sheet should be used to set out the detail of schemes that are funded via the BCF plan for the HWB, including amounts, units, type of activity and
funding source. This information is then aggregated and used to analyse the BCF plans nationally and sets the basis for future reporting.
The information in the sheet is also used to calculate total contributions under National Condition 4 and is used by assurers to ensure that these are met.
The table is set out to capture a range of information about how schemes are being funded and the types of services they are providing. There may be scenarios when several lines need to be completed in order to fully describe a single scheme or where a scheme is funded by multiple funding streams (eg: iBCF and NHS minimum). In this case please use a consistent scheme ID for each line to ensure integrity of aggregating and analysing schemes.
On this sheet please enter the following information: 1. Scheme ID:
- This field only permits numbers. Please enter a number to represent the Scheme ID for the scheme being entered. Please enter the same Scheme ID in this column for any schemes that are described across multiple rows.
<ol> <li>Scheme Name:</li> <li>This is a free text field to aid identification during the planning process. Please use the scheme name consistently if the scheme is described across multiple lines in line with the scheme ID described above.</li> <li>Brief Description of Scheme</li> </ol>
- This is a free text field to include a brief headline description of the scheme being planned. The information in this field assists assurers in understanding how funding in the local BCF plan is supporting the objectives of the fund nationally and aims in your local plan.
4. Scheme Type and Sub Type:
- Please select the Scheme Type from the drop-down list that best represents the type of scheme being planned. A description of each scheme is available in tab 6b.
- Where the Scheme Types has further options to choose from, the Sub Type column alongside will be editable and turn "yellow". Please select the Sub Type from the drop down list that best describes the scheme being planned.
- Please note that the drop down list has a scroll bar to scroll through the list and all the options may not appear in one view.
- If the scheme is not adequately described by the available options, please choose 'Other' and add a free field description for the scheme type in the column alongside. Please try to use pre-populated scheme types and sub types where possible, as this data is important in assurance and to our understanding of how BCF funding is being used nationally.
- The template includes a field that will inform you when more than 5% of mandatory spend is classed as other. 5. Expected outputs
<ul> <li>You will need to set out the expected number of outputs you expect to be delivered in 2023-24 and 2024-25 for some scheme types. If you select a relevant scheme type, the 'expected outputs' column will unlock and the unit column will pre populate with the unit for that scheme type.</li> <li>You will not be able to change the unit and should use an estimate where necessary. The outputs field will only accept numeric characters.</li> <li>A table showing the scheme types that require an estimate of outputs and the units that will prepopulate can be found in tab 6b. Expenditure Guidance</li> </ul>
You do not need to fill out these columns for certain scheme types. Where this is the case, the cells will turn blue and the column will remain empty.
6. Area of Spend:
- Please select the area of spend from the drop-down list by considering the area of the health and social care system which is most supported by
investing in the scheme.
- Please note that where 'Social Care' is selected and the source of funding is "NHS minimum" then the planned spend would count towards eligible expenditure on social care under National Condition 4.
- If the scheme is not adequately described by the available options, please choose 'Other' and add a free field description for the scheme type in the
column alongside.
- We encourage areas to try to use the standard scheme types where possible.
7. Commissioner:
<ul> <li>Identify the commissioning body for the scheme based on who is responsible for commissioning the scheme from the provider.</li> <li>Please note this field is utilised in the calculations for meeting National Condition 3. Any spend that is from the funding source 'NHS minimum contribution', is commissioned by the ICB, and where the spend area is not 'acute care', will contribute to the total spend on NHS commissioned out of hospital services under National Condition 4. This will include expenditure that is ICB commissioned and classed as 'social care'.</li> </ul>

- If the scheme is commissioned jointly, please select 'Joint'. Please estimate the proportion of the scheme being commissioned by the local authority and NHS and enter the respective percentages on the two columns. 8. Provider: Please select the type of provider commissioned to provide the scheme from the drop-down list. - If the scheme is being provided by multiple providers, please split the scheme across multiple lines. 9. Source of Funding: - Based on the funding sources for the BCF pool for the HWB, please select the source of funding for the scheme from the drop down list. This includes additional, voluntarily pooled contributions from either the ICB or Local authority - If a scheme is funded from multiple sources of funding, please split the scheme across multiple lines, reflecting the financial contribution from each. 10. Expenditure (£) 2023-24 & 2024-25: - Please enter the planned spend for the scheme (or the scheme line, if the scheme is expressed across multiple lines) 11. New/Existing Scheme - Please indicate whether the planned scheme is a new scheme for this year or an existing scheme being carried forward. 12. Percentage of overall spend. This new requirement asks for the percentage of overall spend in the HWB on that scheme type. This is a new collection for 2023-25. This information will help better identify and articulate the contribution of BCF funding to delivering capacity. You should estimate the overall spend on the activity type in question across the system (both local authority and ICB commissioned where both organisations commission this type of service). Where the total spend in the system is not clear, you should include an estimate. The figure will not be subject to assurance. This estimate should be based on expected spend in that category in the BCF over both years of the programme divided by both years total spend in that same category in the system. 7. Metrics This sheet should be used to set out the HWB's ambitions (i.e. numerical trajectories) and performance plans for each of the BCF metrics in 2023-25. The BCF policy requires trajectories and plans agreed for the fund's metrics. Systems should review current performance and set realistic, but stretching ambitions for 2023-24. A data pack showing more up to date breakdowns of data for the discharge to usual place of residence and unplanned admissions for ambulatory care sensitive conditions is available on the Better Care Exchange. For each metric, areas should include narratives that describe: - a rationale for the ambition set, based on current and recent data, planned activity and expected demand - the local plan for improving performance on this metric and meeting the ambitions through the year. This should include changes to commissioned services, joint working and how BCF funded services will support this. 1. Unplanned admissions for chronic ambulatory care sensitive conditions: - This section requires the area to input indirectly standardised rate (ISR) of admissions per 100,000 population by quarter in 2023-24. This will be based on NHS Outcomes Framework indicator 2.3i but using latest available population data. - The indicator value is calculated using the indirectly standardised rate of admission per 100,000, standardised by age and gender to the national figures in reference year 2011. This is calculated by working out the SAR (observed admission/expected admissions\*100) and multiplying by the crude rate for the reference year. The expected value is the observed rate during the reference year multiplied by the population of the breakdown of the year in question. - The population data used is the latest available at the time of writing (2021) - Actual performance for each quarter of 2022-23 are pre-populated in the template and will display once the local authority has been selected in the drop down box on the Cover sheet.

- Please use the ISR Tool published on the BCX where you can input your assumptions and simply copy the output ISR: https://future.nhs.uk/bettercareexchange/view?objectId=143133861

- Technical definitions for the guidance can be found here:

https://digital.nhs.uk/data-and-information/publications/statistical/nhs-outcomes-framework/march-2022/domain-2---enhancing-quality-of-life-forpeople-with-long-term-conditions-nof/2.3.i-unplanned-hospitalisation-for-chronic-ambulatory-care-sensitive-conditions

Falls	
Fails This is a new metric for the BCF and areas should agree ambitions for reducing the rate of emergency admissions to hospital for people	le aged 65 or over
illowing a fall.	e aged 05 01 0ver
This is a measure in the Public Health Outcome Framework.	
This is a measure in the Public Health Outcome Framework. This requires input for an Indicator value which is directly age standardised rate per 100,000. Emergency hospital admissions due to f	alls in pooplo agod
5 and over.	ans in people ageu
Please enter provisional outturns for 2022-23 based on local data for admissions for falls from April 2022-March 2023.	
For 2023-24 input planned levels of emergency admissions	
In both cases this should consist of:	
- emergency admissions due to falls for the year for people aged 65 and over (count)	
- estimated local population (people aged 65 and over)	
- rate per 100,000 (indicator value) (Count/population x 100,000)	
The latest available data is for 2021-22 which will be refreshed around Q4.	
urther information about this measure and methodolgy used can be found here:	
ttps://fingertips.phe.org.uk/profile/public-health-outcomes-	
amework/data#page/6/gid/1000042/pat/6/par/E12000004/ati/102/are/E06000015/iid/22401/age/27/sex/4	
Discharge to normal place of residence.	
Areas should agree ambitions for the percentage of people who are discharged to their normal place of residence following an inpatie	ont stay in 2022 22
reas were asked to set a planned percentage of discharge to the person's usual place of residence for the year as a whole. In 2023-24 a	
rate for each quarter.	areas should agree
The ambition should be set for the health and wellbeing board area. The data for this metric is obtained from the Secondary Uses Ser	
atabase and is collected at hospital trust. A breakdown of data from SUS by local authority of residence has been made available on the	
change to assist areas to set ambitions.	le better cure
Ambitions should be set as the percentage of all discharges where the destination of discharge is the person's usual place of residence	د
Actual performance for each quarter of 2022-23 are pre-populated in the template and will display once the local authority has been s	
own box on the Cover sheet.	
Residential Admissions:	
This section requires inputting the expected numerator of the measure only.	wa chango of
Please enter the planned number of council-supported older people (aged 65 and over) whose long-term support needs will be met b	y a change of
etting to residential and nursing care during the year (excluding transfers between residential and nursing care) Column H asks for an estimated actual performance against this metric in 2022-23. Data for this metric is not published until October,	hut local
uthorities will collect and submit this data as part of their salt returns in July. You should use this data to populate the estimated data	
The prepopulated denominator of the measure is the size of the older people population in the area (aged 65 and over) taken from O	
atistics (ONS) subnational population projections.	
The annual rate is then calculated and populated based on the entered information.	
Reablement:	
This section requires inputting the information for the numerator and denominator of the measure.	
Please enter the planned denominator figure, which is the planned number of older people discharged from hospital to their own hor	
habilitation (or from hospital to a residential or nursing care home or extra care housing for rehabilitation, with a clear intention that	they will move
n/back to their own home).	
Please then enter the planned numerator figure, which is the expected number of older people discharged from hospital to their own	nome for
habilitation (from within the denominator) that will still be at home 91 days after discharge.	
Column H asks for an estimated actual performance against this metric in 2022-23. Data for this metric is not published until October,	
uthorities will collect and submit this data as part of their salt returns in July. You should use this data to populate the estimated data	in column H.
The annual proportion (%) Reablement measure will then be calculated and populated based on this information.	
Planning Requirements	
nis sheet requires the Health and Wellbeing Board to confirm whether the National Conditions and other Planning Requirements deta	iled in the BCF
olicy Framework and the BCF Planning Requirements document are met. Please refer to the BCF Policy Framework and BCF Planning F	
ocuments for 2023-2025 for further details.	

documents for 2023-2025 for further details. The sheet also sets out where evidence for each Key Line of Enquiry (KLOE) will be taken from. The KLOEs underpinning the Planning Requirements are also provided for reference as they will be utilised to assure plans by the regional assurance panel.

1. For each Planning Requirement please select 'Yes' or 'No' to confirm whether the requirement is met for the BCF Plan. 2. Where the confirmation selected is 'No', please use the comments boxes to include the actions in place towards meeting the requirement and the target timeframes.





2. Cover

Version 1.1.3

<u>Please Note:</u>

- The BCF planning template is categorised as 'Management Information' and data from them will published in an aggregated form on the NHSE website and gov.uk. This will include any narrative section. Also a reminder that as is usually the case with public body information, all BCF information collected here is subject to Freedom of Information requests.

- At a local level it is for the HWB to decide what information it needs to publish as part of wider local government reporting and transparency requirements. Until BCF information is published, recipients of BCF reporting information (including recipients who access any information placed on the BCE) are prohibited from making this information available on any public domain or providing this information for the purposes of journalism or research without prior consent from the HWB (where it concerns a single HWB) or the BCF national partners for the aggregated information.

- All information will be supplied to BCF partners to inform policy development.

- This template is password protected to ensure data integrity and accurate aggregation of collected information. A resubmission may be required if this is breached.

Health and Wellbeing Board:	Barking and Dagenham
Completed by:	Louise Hider-Davies
E-mail:	louise.hiderdavies@lbbd.gov.uk
Contact number:	020 8057 5553
Has this report been signed off by (or on behalf of) the HWB at the time of	
submission?	Yes
If no please indicate when the HWB is expected to sign off the plan:	

		Professional			
	Role:	Title (e.g. Dr, Cllr, Prof)	First-name:	Surname:	E-mail:
*Area Assurance Contact Details:	Health and Wellbeing Board Chair	Cllr	Maureen	Worby	<u>maureen.worby@lbbd.gov.</u> <u>uk</u>
	Integrated Care Board Chief Executive or person to whom they have delegated sign-off		Charlotte	Pommery	charlotte.pomery@nhs.net
	Additional ICB(s) contacts if relevant		Sharon	Morrow	sharon.morrow2@nhs.net
	Local Authority Chief Executive		Fiona	Taylor	fiona.taylor@lbbd.gov.uk
	Local Authority Director of Adult Social Services (or equivalent)		Elaine	Allegretti	elaine.allegretti@lbbd.gov. uk
	Better Care Fund Lead Official		Louise	Hider-Davies	louise.hiderdavies@lbbd.g ov.uk
	LA Section 151 Officer		Philip	Gregory	philip.gregory@lbbd.gov.uk
Please add further area contacts					
that you would wish to be included					
in official correspondence e.g.					
housing or trusts that have been part of the process>					

Question Completion - When all questions have been answered and the validation boxes below have turned green, please send the template to the Better Care Fund Team <u>england.bettercarefundteam@nhs.net</u> saving the file as 'Name HWB' for example 'County Durham HWB'. Please also copy in your Better Care Manager.

### Please see the Checklist below for further details on incomplete fields

	Complete:
2. Cover	Yes
4. Capacity&Demand	Yes
5. Income	Yes
6a. Expenditure	No
7. Metrics	No
8. Planning Requirements	Yes

<< Link to the Guidance sheet

^^ Link back to top

3. Summary

Selected Health and Wellbeing Board:

Barking and Dagenham

### Income & Expenditure

Income >>

Funding Sources	Income Yr 1	Income Yr 2	Expenditure Yr 1	Expenditure Yr 2	Difference
DFG	£1,856,901	£1,856,901	£1,856,901	£1,856,901	£0
Minimum NHS Contribution	£18,440,057	£19,483,764	£18,440,057	£19,483,764	£0
iBCF	£10,707,003	£10,707,003	£10,707,003	£10,707,003	£0
Additional LA Contribution	£0	£0	£0	£0	£0
Additional ICB Contribution	£295,000	£0	£295,000	£0	£0
Local Authority Discharge Funding	£1,501,105	£2,491,834	£1,501,105	£2,491,834	£0
ICB Discharge Funding	£890,553	£890,553	£890,553	£890,553	£0
Total	£33,690,619	£35,430,055	£33,690,619	£35,430,055	£0

### Expenditure >>

#### NHS Commissioned Out of Hospital spend from the minimum ICB allocation

	Yr 1	Yr 2
Minimum required spend	£5,240,141	£5,536,733
Planned spend	£11,025,194	£11,658,281

#### Adult Social Care services spend from the minimum ICB allocations

	Yr 1	Yr 2
Minimum required spend	£6,832,572	£7,219,296
Planned spend	£7,414,862	£7,825,483

#### Metrics >>

Avoidable admissions

	2023-24 Q1 Plan			
Unplanned hospitalisation for chronic ambulatory care sensitive conditions (Rate per 100,000 population)	181.2	180.5	173.2	156.5

Falls

	Indicator value	0.0	0.0
Emergency hospital admissions due to falls in people aged 65 and over directly age standardised rate per 100,000.	Count	0	0
	Population	0	0

Discharge to normal place of residence

	2023-24 Q1	2023-24 Q2	2023-24 Q3	2023-24 Q4
	Plan	Plan	Plan	Plan
Percentage of people, resident in the HWB, who are discharged from acute hospital to their normal place of residence				
(SUS data - available on the Better Care Exchange)				

### **Residential Admissions**

		2021-22 Actual	2023-24 Plan
Long-term support needs of older people (age 65 and over) met by admission to residential and nursing care homes, per 100,000 population	Annual Rate	651	708

### Reablement

		2023-24 Plan
Proportion of older people (65 and over) who were still at home 91 days after discharge from hospital into reablement / rehabilitation services	Annual (%)	84.1%

### Planning Requirements >>

Theme	Code	Response
	PR1	Yes
NC1: Jointly agreed plan	PR2	Yes
	PR3	Yes
NC2: Social Care Maintenance	PR4	Yes

NC3: NHS commissioned Out of Hospital Services	PR5	Yes
NC4: Implementing the BCF policy objectives	PR6	Yes
Agreed expenditure plan for all elements of the BCF	PR7	Yes
Metrics	PR8	Yes

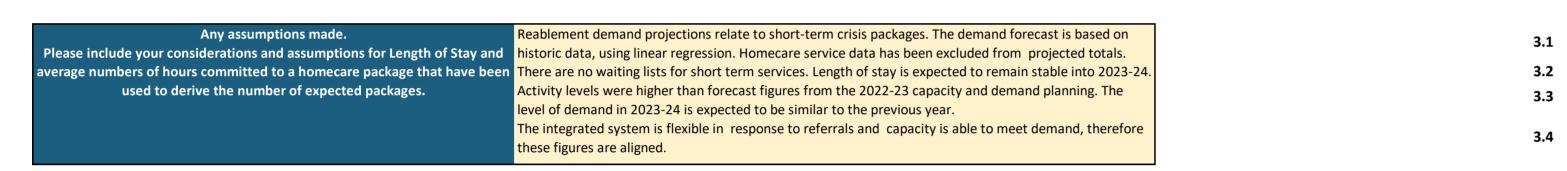
B	Better Care Fund 2023-24 Capacity & Demand Template
3. Capacity & Demand	
Selected Health and Wellbeing Board:	Barking and Dagenham
Guidance on completing this sheet is set out below, but s	should be read in conjunction with the guidance in the BCF planning requirements
3.1 Demand - Hospital Discharge	
Data can be entered for individual hospital trusts that care	rd expected monthly demand for supported discharge by discharge pathway. for inpatients from the area. Multiple Trusts can be selected from the drop down list in column F. You will then be able to enter the number of expected discharges from each trust by Pathway for each month. The olicy, but separates Pathway 1 (discharge home with new or additional support) into separate estimates of reablement, rehabiltation and short term domiciliary care)
You should enter the estimated number of discharges requi	iring each type of support for each month.
3.2 Demand - Community	
•	re services from community sources, such as multi-disciplinary teams, single points of access or 111. The template does not collect referrals by source, and you should input an overall estimate each month for the n care (non-discharge) each month, split by different type of intermediate care.
Further detail on definitions is provided in Appendix 2 of th The units can simply be the number of referrals.	e Planning Requirements.
3.3 Capacity - Hospital Discharge	
	ort people being discharged from acute hospital. You should input the expected available capacity to support discharge across these different service types:
- Social support (including VCS)	
- Reablement at Home	
- Rehabilitation at home	
- Short term domiciliary care	
- Reablement in a bedded setting	
- Rehabilitation in a bedded setting	
<ul> <li>Short-term residential/nursing care for someone likely to</li> </ul>	require a longer-term care home placement
Please consider the below factors in determining the capac Caseload (No. of people who can be looked after at any giv	city calculation. Typically this will be (Caseload*days in month*max occupancy percentage)/average duration of service or length of stay ren time)
	vice is provided to people, or average length of stay in a bedded facility
Please consider using median or mode for LoS where there	
-	s of occupany expressed as a percentage? This will usually apply to residential units, rather than care in a person's own home. For services in a person's own home then this would need to take into account how
At the end of each row, you should enter estimates for the 3.4 Capacity - Community	percentage of the service in question that is commissioned by the local authority, the ICB and jointly.
• • •	ices. You should input the expected available capacity across the different service types.
	e service types for eligible referrals from community sources. This should cover all service intermediate care services to support recovery, including Urgent Community Response and VCS support. The template is

into 7 types of service:

- Social support (including VCS)

- Urgent Community Response
- Reablement at home
- Rehabilitation at home
- Other short-term social care
- Reablement in a bedded setting
- Rehabilitation in a bedded setting
Please consider the below factors in determining the capacity calculation. Typically this will be (Caseload*days in month*max occupancy percentage)/average duration of service or length of stay
Caseload (No. of people who can be looked after at any given time)
Average stay (days) - The average length of time that a service is provided to people, or average length of stay in a bedded facility
Please consider using median or mode for LoS where there are significant outliers
Peak Occupancy (percentage) - What was the highest levels of occupany expressed as a percentage? This will usually apply to residential units, rather than care in a person's own home. For services in a person's own home then this would need to
take into account how many people, on average, that can be provided with services.
At the end of each row, you should enter estimates for the percentage of the service in question that is commissioned by the local authority, the ICB and jointly.

Virtual wards should not form part of capacity and demand plans because they represent acute, rather than intermediate, care. Where recording a virtual ward as a referral source, pease select the relevant trust from the list. Further guidance on all sections is available in Appendix 2 of the BCF Planning Requirements.



### 3.1 Demand - Hospital Discharge

!!Click on the filter box below to select Trust first!!	Demand - Hospital Discharge	1											
Trust Referral Source (Select as many as you													
need)	Pathway	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24
(Please select Trust/s)	Social support (including VCS) (pathway 0)												
BARKING, HAVERING AND REDBRIDGE UNIVERSITY HOSPITALS NHS TRUST		36	3	9 4	1 43	3 45	47	50	) 5	2 54	56	6 5	э 61
(Please select Trust/s)	Reablement at home (pathway 1)												
BARKING, HAVERING AND REDBRIDGE UNIVERSITY HOSPITALS NHS TRUST		64	6	4 6	4 64	1 64	64	67	7 6	7 67	6	7 6	7 67
(Please select Trust/s)	Rehabilitation at home (pathway 1)												
BARKING, HAVERING AND REDBRIDGE UNIVERSITY HOSPITALS NHS TRUST		19.5	2	1 2	0 19.5	5 20	10	11.7	7 11.	7 13	2:	1 1	3 18
(Please select Trust/s)	Short term domiciliary care (pathway 1)												
BARKING, HAVERING AND REDBRIDGE UNIVERSITY HOSPITALS NHS TRUST													
(Please select Trust/s)	Reablement in a bedded setting (pathway 2)												
BARKING, HAVERING AND REDBRIDGE UNIVERSITY HOSPITALS NHS TRUST													
(Please select Trust/s)	Rehabilitation in a bedded setting (pathway 2)												
BARKING, HAVERING AND REDBRIDGE UNIVERSITY HOSPITALS NHS TRUST		15	1	.4 1	4 14	1 14	14	14	1 1	5 15	5 15	5 1	5 15
(Please select Trust/s)	Short-term residential/nursing care for someone likely to require a longer-term care home placement												
	(pathway 3)												
BARKING, HAVERING AND REDBRIDGE UNIVERSITY HOSPITALS NHS TRUST		3		3	3	3 3	3	3	3	3 3		3	3 3
Totals	Total:	137.5	14	1 14	2 143.5	5 146	138	145.7	7 148.	7 152	162	2 16	2 164

### 3.2 Demand - Community

Demand - Intermediate Care												
Service Type	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24
Social support (including VCS)	60	60	60	60	60	60	60	60	60	60	60	60
Urgent Community Response	201	184	176	193	179	145	157	162	154	117	123	160
Reablement at home	36	36	37	37	37	37	38	38	39	39	40	40
Rehabilitation at home	10.5	5 11.3	11	10.5	11	5.2	6.3	6.3	7	11.5	9.7	9.7
Reablement in a bedded setting												
Rehabilitation in a bedded setting	1	1	1	1	1	1	1	1	1	1	1	1
Other short-term social care												

Complete:

Yes

### 3.3 Capacity - Hospital Discharge

	Capacity - Hospital Discharge	1 22					6		N- 22	D 00		5.1.04	
Service Area	Metric	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24
Social support (including VCS)	Monthly capacity. Number of new clients.	3	6 39	41	L 43	3 45	5 47	50	52	2 54	56	5 59	) 6
Reablement at Home	Monthly capacity. Number of new clients.	e	64 64	1 64	4 64	1 64	1 64	67	67	67	67	7 67	7 6
Rehabilitation at home	Monthly capacity. Number of new clients.	12	7 12.7	7 12.7	/ 12.7	7 12.7	7 12.7	12.7	12.7	12.7	12.7	7 12.7	7 12.
Short term domiciliary care	Monthly capacity. Number of new clients.												
Reablement in a bedded setting	Monthly capacity. Number of new clients.												
Rehabilitation in a bedded setting	Monthly capacity. Number of new clients.	1	6 15	5 15	5 15	5 15	5 15	15	16	5 16	5 16	5 16	<u>ئ</u>
Short-term residential/nursing care for someone likely to require a longer-	Monthly capacity. Number of new clients.		3	3 3	3 3	3 3	3 3						
term care home placement								3	3	3 3	3	3 3	3

	commis	sioned by LA/ICB o	r jointly
СВ		LA	Joint
		100%	
		100%	
	100%		
	100%		

### 3.4 Capacity - Community

	Capacity - Community												
Service Area	Metric	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24
Social support (including VCS)	Monthly capacity. Number of new clients.	6	0	60 6	0 60	60	6	0 6	6 6	60 6	0 60	) 6	0 60
Urgent Community Response	Monthly capacity. Number of new clients.	18	7	158 15	3 157	147	13	2 13	0 12	10	2 96	5 9	9 129
Reablement at Home	Monthly capacity. Number of new clients.	3	6	36 3	7 37	37	3	7 3	8 3	38 3	39	4	0 40
Rehabilitation at home	Monthly capacity. Number of new clients.	6.	9	6.9 6.9	9 6.9	6.9	6.	9 6.	.9 6.	.9 6.	9 6.9	6.	9 6.9
Reablement in a bedded setting	Monthly capacity. Number of new clients.												
Rehabilitation in a bedded setting	Monthly capacity. Number of new clients.	1	1	1	1 1	. 1		L	1 1.	.1 1.	1 1.1	1.	1 1.1
Other short-term social care	Monthly capacity. Number of new clients.												

Commissioning responsibility (% of each service type commissioned by LA/ICB or jointly									
ICB	LA	Joint							
	100%								
100%									
	100%								
100%									
100%									

4. Income

Selected Health and Wellbeing Board:

Barking and Dagenham

Local Authority Contribution		
	Gross Contribution	Gross Contribution
Disabled Facilities Grant (DFG)	Yr 1	Yr 2
Barking and Dagenham	£1,856,901	£1,856,901
DFG breakdown for two-tier areas only (where applicable)		
Total Minimum LA Contribution (exc iBCF)	£1,856,901	£1,856,901

Local Authority Discharge Funding	Contribution Yr 1	Contribution Yr 2
Barking and Dagenham	£1,501,105	£2,491,834

ICB Discharge Funding	Contribution Yr 1	Contribution Yr 2
NHS North East London ICB	£890,553	£890,553
Total ICB Discharge Fund Contribution	£890,553	£890,553

iBCF Contribution	Contribution Yr 1	Contribution Yr 2
Barking and Dagenham	£10,707,003	£10,707,003
Total iBCF Contribution	£10,707,003	£10,707,003

Are any additional LA Contributions being made in 2023-25? If yes,	No
please detail below	No

			Comments - Please use this box to clarify any specific uses
Local Authority Additional Contribution	Contribution Yr 1	Contribution Yr 2	or sources of funding
Total Additional Local Authority Contribution	£0	£0	

NHS Minimum Contribution	Contribution Yr 1	Contribution Yr 2
NHS North East London ICB	£18,440,057	£19,483,764
Total NHS Minimum Contribution	£18,440,057	£19,483,764

Are any additional ICB Contributions being made in 2023-25? If	Yes
yes, please detail below	res

			Comments - Please use this box clarify any specific uses or
Additional ICB Contribution	Contribution Yr 1	Contribution Yr 2	sources of funding
NHS North East London ICB	£295,000		Ageing Well contribution
Total Additional NHS Contribution	£295,000	£0	
Total NHS Contribution	£18,735,057	£19,483,764	

	2023-24	2024-25
Total BCF Pooled Budget	£33,690,619	£35,430,055

Funding Contributions Comments	
Optional for any useful detail e.g. Carry over	

### See next sheet for Scheme Type (and Sub Type) descriptions

Better Care Fund 2023-25 Template	
5. Expenditure	
Selected Health and Wellbeing Board:	Barking and Dagenham

			2023-24		2024-25					
	Running Balances	Income	Expenditure	Balance	Income	Expenditure	Balance			
<< Link to summary sheet	DFG	£1,856,901	£1,856,901	£0	£1,856,901	£1,856,901	£0			
	Minimum NHS Contribution	£18,440,057	£18,440,057	£0	£19,483,764	£19,483,764	£0			
	iBCF	£10,707,003	£10,707,003	£0	£10,707,003	£10,707,003	£0			
	Additional LA Contribution	f0	£0	£0	£0	£0	£0			
	Additional NHS Contribution	£295,000	£295,000	£0	£0	£0	£0			
	Local Authority Discharge Funding	£1,501,105	£1,501,105	£0	£2,491,834	£2,491,834	£0			
	ICB Discharge Funding	£890,553	£890,553		£890,553	£890,553	£0			
	Total	£33,690,619	£33,690,619	£0	£35,430,055	£35,430,055	£0			

### **Required Spend**

### This is in relation to National Conditions 2 and 3 only. It does NOT make up the total Minimum ICB Contribution (on row 33 above).

		2023-24			2024-25	
	Minimum Required Spend	Planned Spend	Under Spend	Minimum Required Spend	Planned Spend	Under Spend
NHS Commissioned Out of Hospital spend from the minimum ICB allocation	£5,240,141	£11,025,194	£0	£5,536,733	£11,658,281	£0
Adult Social Care services spend from the minimum ICB allocations	£6,832,572	£7,414,862	£0	£7,219,296	£7,825,483	£0

<u>Checklist</u>																			
Column cor	mplete:																		
Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	No	Yes	Yes	Yes	Y
>> Incomple	lete fields on row num	nber(s):																	
58 59																			
58, 59, 60, 61,																			
62, 63,																			
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78, 79,																			
80, 81,																			
82, 83,																			
84, 85,																			
86, 87, 88, 89, 90, 91																			
88, 89,																			
90 91																			

Yes

eme Scheme Nar	me Brief Description of Scheme	Scheme Type	Sub Types	Please specify if	Expected outputs 2023-24	Expected	Units	Planned Expend Area of Spend	diture Please specify if 'Area of Spend'	Commissioner	% NHS (if Joint Commissioner)	•		Source of Funding	New/ Existing	Expenditure 23/24 (£)	Expenditure 24/25 (£	
				'Other'	outputs 2023-24	outputs 2024-25			is 'other'		commissioner)	commissioner)			Scheme			S (/
Targeted ou hospital car		Planning and	Care navigation and planning					Social Care		LA			Local Authority	Minimum NHS Contribution	Existing	£2,136,902	£2,547,523	.3 1
Hospital discharge,	Services and support to ensure timely discharge fron	High Impact Change Model for Managing	Multi-Disciplinary/Multi- Agency Discharge Teams					Social Care		LA			Local Authority	Minimum NHS	Existing	£847,610	£847,610	.0 1
planning an Targeted ou	t of Crisis Intervention/	Transfer of Care Home-based	supporting discharge Reablement at home (to		700	700	Packages	Social Care		LA			Local Authority	Contribution Minimum	Existing	£1,332,133	£1,332,133	33 1
hospital car		intermediate care services Care Act	support discharge) Other	Care Act fee				Social Care		LA			Local Authority	NHS Contribution Minimum	Existing	£657,607	£657,607	07 1
support and independen	support prevention,	Implementation Related Duties		increases and safeguarding										NHS Contribution				
Hospital discharge, planning an	Home is best	High Impact Change Model for Managing Transfer of Care	Home First/Discharge to Assess - process					Social Care		LA			Local Authority	Minimum NHS Contribution	Existing	£24,000	£24,000	01
Targeted ou hospital car	t of Supporting adults of working		support/core costs Mental health /wellbeing					Social Care		LA			Local Authority		Existing	£572,000	£572,000	)0 1
Targeted ou	problems to live	Enablers for	Data Integration					Social Care		LA			Local Authority		Existing	£26,000	£26,000	00 1
hospital car	processes and provider	Integration	Other	Cofeenanding				Canial Cara						NHS Contribution	<b>Eviatia</b> a	6120.000	6120.00	
Community support and independen	l support prevention,	Care Act Implementation Related Duties	Other	Safeguarding Adults				Social Care		LA			Local Authority	Minimum NHS Contribution	Existing	£130,000	£130,000	
Hospital discharge,	Care Home Trusted Assessors	High Impact Change Model for Managing	Home First/Discharge to Assess - process					Social Care		LA			Local Authority		Existing	£8,500	£8,500	00 1
planning an Community	Preventative services to	Transfer of Care Prevention / Early	support/core costs Risk Stratification					Social Care		LA			Private Sector	Contribution Minimum	Existing	£50,000	£50,000	00 2
support and independen Community	ce health & wellbeing	Assistive Technologies	s Community Based		250	250	Number of	Social Care		LA			Private Sector	NHS Contribution Minimum	Existing	£80,000	£80,000	00
support and independen	and adaptations	and Equipment	Equipment				beneficiaries							NHS Contribution				
Community support and	support prevention,	Implementation	Other	Social Isolation Pilot				Social Care		LA			Local Authority	Minimum NHS	Existing	£100,000	£100,000	0
independen Targeted ou hospital care	t of Developing joint	Related Duties Residential Placements	Care home		20	20	Number of beds/Placement	Social Care		LA			Local Authority	Contribution Minimum NHS	Existing	£947,610	£947,610	10
Community	the outcomes of the BCF for						S	Social Care		LA			Local Authority	Contribution Minimum	Existing	£150,000	£150,000	00
support and independen	ice	Budgeting and Commissioning												NHS Contribution	<b>E</b>	C100.000	64.00.00	
Community support and independen	l with dementia and their	Community Based Schemes	Multidisciplinary teams that are supporting independence, such as					Social Care		LA			Local Authority	Minimum NHS Contribution	Existing	£100,000	£100,000	Ū
Community support and	Support for carer support organsitons.	Carers Services	Other	Support for carer support	950	950	Beneficiaries	Social Care		LA			Local Authority	Minimum NHS	Existing	£75,000	£75,000	0
independen Community	Strengthening User and	Carers Services	Other	organsitons. Strengthening	950	950	Beneficiaries	Social Care		LA			Local Authority		Existing	£62,500	£62,500	)0
support and independen Provide the	ice	Integrated Care	Other	User and Carer Voice Care Planning,				Social Care		LA			Local Authority	NHS Contribution Minimum	Existing	£65,000	£65,000	20
Provide the care in the r place at the	ight Settle and Support Service	Integrated Care Planning and Navigation		Care Planning, Assessment and Review									Local Authority	Minimum NHS Contribution	CAISTING	105,000	105,000	J
Community support and	Care technology, equipment and adaptations		s Other	Care Planning, Assessment and	156	156	Number of beneficiaries	Social Care		LA			Local Authority	Minimum NHS	Existing	£50,000	£50,000	00
independen Provide the	right Care - Coordination to	Community Based	Integrated neighbourhood	Review				Community		NHS			NHS Community Provider		Existing	£6,632,116	£7,029,113	13
care in the r place at the Enable peop	right	Schemes High Impact Change	Services Multi-Disciplinary/Multi-					Health		NHS			Provider NHS Community	NHS Contribution / Minimum	Existing	£2,842,335	£3,012,477	77
	fe and services	Model for Managing Transfer of Care	Agency Discharge Teams supporting discharge					Health					Provider	NHS Contribution				
	fe and services	High Impact Change Model for Managing	Multi-Disciplinary/Multi- Agency Discharge Teams					Community Health		NHS			NHS Community Provider	/ Minimum NHS	Existing	£56,422	£59,616	.6
independen Enable peop		Transfer of Care High Impact Change Model for Managing	supporting discharge Multi-Disciplinary/Multi- Agency Discharge Teams					Community Health		NHS			NHS Community Provider	Contribution / Minimum NHS	Existing	£410,570	£425,925	25
independen Enable peop	t at	Transfer of Care High Impact Change	supporting discharge	Other				Mental Health		NHS			NHS Community	Contribution	Existing	£230,064	£245,812	12
stay well, sa independen	t at	Model for Managing Transfer of Care		approaches									Provider	NHS Contribution				
Enable peop stay well, sa independen	fe and carers organisation	l Carers Services	Other	Carer Advice and Support	950	950	Beneficiaries	Community Health		NHS			Charity / Voluntary Sector	Minimum r NHS Contribution	Existing	£12,253	£12,638	8
Enable peop	ble to CCG Contribution to the loca fe and carers organisation	l Carers Services	Other	Carer Advice and Support	950	950	Beneficiaries	Community Health		NHS			Charity / Voluntary Sector	Minimum	Existing	£15,471	£15,957	57
independen Provide the	it at right Home from Hospital - Home	•	Other	Care Planning,				Community		NHS			Local Authority	Contribution Minimum	Existing	£18,590	£19,174	74
care in the r place at the	right (British Red Cross) on	Planning and Navigation	Decklement at he me /te	Assessment and Review	520	520	Dealesses	Health						NHS Contribution		C1114 (50)	6110.04	10
Provide the care in the r place at the	ight discharge - AHPs.	Home-based intermediate care services	Reablement at home (to support discharge)		520	520	Packages	Community Health		NHS			NHS Community Provider	NHS Contribution	Existing	£114,658	£118,946	.6
Enable peop stary well, s	ole to Urgent Care 2 Hour response		Multidisciplinary teams that are supporting	t				Community Health		NHS			NHS Community Provider		Existing	£298,296	£309,452	52
and indeper Enable peop	ole to Urgent Care 2 Hour response		independence, such as Multidisciplinary teams that	t				Community		NHS			NHS Community		Existing	£220,738	£228,994	94
stary well, s and indeper Enable peop	ndent	Schemes	are supporting independence, such as Multidisciplinary teams that					Health		NHS			Provider NHS Community	NHS Contribution / Additional	Existing	£295,000	£0	50
stary well, s	afe (Ageing Well)	Schemes	are supporting independence, such as					Health					Provider	NHS	Existing	1235,000		.0
Enable peop stay well, sa	fe and	Carers Services	Respite services		11	11	Beneficiaries	Community Health		NHS			Charity / Voluntary Sector		Existing	£173,682	£180,177	7
independen Community	Supporting people to remain	DFG Related Schemes	· · · · · · · · · · · · · · · · · · ·		150	150	Number of	Social Care		LA			Local Authority	Contribution DFG	Existing	£1,856,901	£1,856,901	)1
support and independen Targeted ou	ce provision of adaptations	Home-based	statutory DFG grants Reablement at home (to		300	300	adaptations funded/people Packages	Social Care		LA			Private Sector	iBCF	Existing	£500,000	£500,000	00
hospital car		intermediate care services	support discharge)												8			
Targeted ou hospital car	e additonal demand over	Home Care or Domiciliary Care	Domiciliary care packages		45000	45000	Hours of care	Social Care		LA			Private Sector	iBCF	Existing	£913,062	£913,062	2
Targeted ou hospital car		Care Act Implementation	Safeguarding					Social Care		LA			Local Authority	iBCF	Existing	£175,000	£175,000	)0
Market	DoLS Market Development/Fee	Related Duties Residential	Other	Fee increase to	500	500	Number of	Social Care		LA			Private Sector	iBCF	Existing	£1,600,000	£1,600,000	00
Stabilisation COVID Reco	very	Placements		stabilise the care provider market			beds/Placement s	Control Co						incr				
Community support and independen	and adaptations	Assistive Technologies and Equipment	s Assistive technologies including telecare		3000	3000	Number of beneficiaries	Social Care		LA			Private Sector	iBCF	Existing	£680,000	£680,000	0
Targeted ou hospital car	t of Additional Care Navigators,	Integrated Care , Planning and	Care navigation and planning					Social Care		LA			Local Authority	iBCF	Existing	£1,514,420	£1,514,420	20
Targeted ou	transforming care held cases t of Develop joint commissioning	Navigation Integrated Care	Assessment teams/joint					Social Care		LA			Local Authority	iBCF	Existing	£2,980,000	£2,980,000	)0
hospital car	the BCF for local residents	Navigation	assessment Mental health /wellbeing					Social Care		Ι Δ			Local Authority	iBCF	Existing	6500.000	£500,000	20
Targeted ou hospital car		g Personalised Care at Home	weitte neatti / weilbeing										Local Authority	IDCF	LAISTING	£500,000	£300,00(	J
Targeted ou hospital car	t of Supported Employment	Prevention / Early Intervention	Other	Supported employment				Social Care		LA			Local Authority	iBCF	Existing	£100,000	£100,000	00
Targeted ou		Enablers for	Data Integration	approaches				Social Care		LA			Private Sector	iBCF	Existing	£100,000	£100,000	)0
hospital car	processes and provider	Integration Residential	Learning disability		6	6	Number of	Social Care		LA			Private Sector	iBCF	Existing	£1,484,521	£1,484,521	21
support and independen	Transitions	Placements					beds/Placement s										· · ·	
Community support and	LD Employment and NEETs	Prevention / Early Intervention	Other	Employment support				Social Care		LA			Local Authority	iBCF	Existing	£150,000	£150,000	10
independen Market Developmer	Home Care or Domiciliary	Workforce recruitment and						Social Care		LA			Private Sector	iBCF	Existing	£10,000	£10,000	00
Developmer /Fee increas Hospital		recruitment and retention Enablers for	Joint commissioning					Social Care		LA			Local Authority	Local	New	£80,000	£80,000	00
discharge, planning an	management to support d Discharge Fund initiatives	Integration	infrastructure											Authority Discharge				
Hospital discharge,	Support for complex discharge cases	Integrated Care Planning and	Care navigation and planning					Social Care		LA			Local Authority	ICB Discharge Funding	New	£100,000	£100,000	10
planning an Targeted ou hospital care	t of Unfunded homecare and	Navigation Home Care or Domiciliary Care	Domiciliary care to support hospital discharge		35000	35000	Hours of care	Social Care		LA			Private Sector	ICB Discharge Funding	New	£700,000	£700,000	)0
Targeted ou	(single and double handed)	Residential	(Discharge to Assess Care home		18	18	Number of	Social Care		LA			Private Sector	Local	New	£803,105	£803,105	)5
hospital car	e nursing and supported living placements	Placements					beds/Placement s							Authority Discharge				
Targeted ou hospital car		Home-based intermediate care services	Reablement at home (to support discharge)		100	100	Packages	Social Care		LA			NHS Community Provider	Authority	New	£618,000	£618,000	0
Hospital discharge,	Workforce support	services Workforce recruitment and					•	Social Care		LA			Local Authority	Discharge ICB Discharge Funding	New	£90,553	£90,553	;3
planning an Targeted ou	t of Unfunded packages and	retention Residential	Care home		23	23	Number of	Social Care		LA			Local Authority	Local	New	£0	£990,729	29
	e placements - to be	Placements					beds/Placement							Authority Discharge				

# Further guidance for completing Expenditure sheet

Schemes tagged with the following will count towards the planned Adult Social Care services spend from the NHS min:
Area of spend selected as 'Social Care'
Source of funding selected as 'Minimum NHS Contribution'

Schemes tagged with the below will count towards the planned **Out of Hospital spend** from the NHS min:

- Area of spend selected with anything except 'Acute'
- Commissioner selected as 'ICB' (if 'Joint' is selected, only the NHS % will contribute)
  Source of funding selected as 'Minimum NHS Contribution'

## 2023-25 Revised Scheme types

Scheme type/ services     Assistive Technologies and Equipment	Sub type         1. Assistive technologies including telecare	<b>Description</b> Using technology in care processes to supportive self-management,
Assistive recimologies and Equipment	<ol> <li>Assistive technologies including telecare</li> <li>Digital participation services</li> <li>Community based equipment</li> <li>Other</li> </ol>	maintenance of independence and more efficient and effective delivery of care. (eg. Telecare, Wellness services, Community based equipment, Digital participation services).
 Care Act Implementation Related Duties	1. Independent Mental Health Advocacy 2. Safeguarding	Funding planned towards the implementation of Care Act related duties. Th specific scheme sub types reflect specific duties that are funded via the NHS
 Carers Services	3. Other         1. Respite Services         2. Carer advice and support related to Care Act duties	minimum contribution to the BCF. Supporting people to sustain their role as carers and reduce the likelihood of crisis.
	3. Other	This might include respite care/carers breaks, information, assessment, emotional and physical support, training, access to services to support
 Community Based Schemes	<ol> <li>Integrated neighbourhood services</li> <li>Multidisciplinary teams that are supporting independence, such as anticipatory care</li> </ol>	wellbeing and improve independence. Schemes that are based in the community and constitute a range of cross sector practitioners delivering collaborative services in the community
	<ol> <li>Low level social support for simple hospital discharges (Discharge to Assess pathway 0)</li> <li>Other</li> </ol>	typically at a neighbourhood/PCN level (eg: Integrated Neighbourhood Teams)
 DFG Related Schemes	1. Adaptations, including statutory DFG grants	Reablement services should be recorded under the specific scheme type 'Reablement in a person's own home' The DFG is a means-tested capital grant to help meet the costs of adapting
	<ul><li>2. Discretionary use of DFG</li><li>3. Handyperson services</li><li>4. Other</li></ul>	property; supporting people to stay independent in their own homes. The grant can also be used to fund discretionary, capital spend to support
		people to remain independent in their own homes under a Regulatory Refo Order, if a published policy on doing so is in place. Schemes using this flexibility can be recorded under 'discretionary use of DFG' or 'handyperso services' as appropriate
 Enablers for Integration	1. Data Integration         2. System IT Interoperability         3. Programme management	Schemes that build and develop the enabling foundations of health, social care and housing integration, encompassing a wide range of potential area including technology, workforce, market development (Voluntary Sector
	4. Research and evaluation 5. Workforce development 6. New governance arrangements	Business Development: Funding the business development and preparedno of local voluntary sector into provider Alliances/ Collaboratives) and programme management related schemes.
	<ul> <li>7. Voluntary Sector Business Development</li> <li>8. Joint commissioning infrastructure</li> <li>9. Integrated models of provision</li> </ul>	Joint commissioning infrastructure includes any personnel or teams that enable joint commissioning. Schemes could be focused on Data Integration
	10. Other	System IT Interoperability, Programme management, Research and evaluation, Supporting the Care Market, Workforce development, Community asset mapping, New governance arrangements, Voluntary Sec Development, Employment services, Joint commissioning infrastructure amongst others.
 High Impact Change Model for Managing Transfer of Care	1. Early Discharge Planning         2. Monitoring and responding to system demand and capacity	The eight changes or approaches identified as having a high impact on supporting timely and effective discharge through joint working across the
	<ol> <li>Multi-Disciplinary/Multi-Agency Discharge Teams supporting discharge</li> <li>Home First/Discharge to Assess - process support/core costs</li> <li>Flexible working patterns (including 7 day working)</li> <li>Trusted Assessment</li> </ol>	social and health system. The Hospital to Home Transfer Protocol or the 'F Bag' scheme, while not in the HICM, is included in this section.
	<ul> <li>7. Engagement and Choice</li> <li>8. Improved discharge to Care Homes</li> <li>9. Housing and related services</li> <li>10. Red Bag scheme</li> <li>11. Other</li> </ul>	
Home Care or Domiciliary Care	<ol> <li>Domiciliary care packages</li> <li>Domiciliary care to support hospital discharge (Discharge to Assess pathway 1)</li> <li>Short term domiciliary care (without reablement input)</li> <li>Domiciliary care workforce development</li> <li>Other</li> </ol>	A range of services that aim to help people live in their own homes throug the provision of domiciliary care including personal care, domestic tasks, shopping, home maintenance and social activities. Home care can link with other services in the community, such as supported housing, community health services and voluntary sector services.
 Housing Related Schemes		This covers expenditure on housing and housing-related services other tha adaptations; eg: supported housing units.
Integrated Care Planning and Navigation	<ol> <li>Care navigation and planning</li> <li>Assessment teams/joint assessment</li> <li>Support for implementation of anticipatory care</li> <li>Other</li> </ol>	Care navigation services help people find their way to appropriate services and support and consequently support self-management. Also, the assistant offered to people in navigating through the complex health and social care systems (across primary care, community and voluntary services and social care) to overcome barriers in accessing the most appropriate care and support. Multi-agency teams typically provide these services which can be online or face to face care navigators for frail elderly, or dementia navigate etc. This includes approaches such as Anticipatory Care, which aims to pro- holistic, co-ordinated care for complex individuals.
		Integrated care planning constitutes a co-ordinated, person centred and proactive case management approach to conduct joint assessments of car needs and develop integrated care plans typically carried out by profession as part of a multi-disciplinary, multi-agency teams.
		Note: For Multi-Disciplinary Discharge Teams related specifically to dischar please select HICM as scheme type and the relevant sub-type. Where the planned unit of care delivery and funding is in the form of Integrated care packages and needs to be expressed in such a manner, please select the appropriate sub-type alongside.
Bed based intermediate Care Services (Reablement, rehabilitation in a bedded setting, wider short-term services supporting recovery)	<ol> <li>Bed-based intermediate care with rehabilitation (to support discharge)</li> <li>Bed-based intermediate care with reablement (to support discharge)</li> <li>Bed-based intermediate care with rehabilitation (to support admission avoidance)</li> <li>Bed-based intermediate care with reablement (to support admissions avoidance)</li> <li>Bed-based intermediate care with rehabilitation accepting step up and step down users</li> <li>Bed-based intermediate care with reablement accepting step up and step down users</li> <li>Other</li> </ol>	Short-term intervention to preserve the independence of people who mig otherwise face unnecessarily prolonged hospital stays or avoidable admiss to hospital or residential care. The care is person-centred and often delive by a combination of professional groups.
 Home-based intermediate care services	<ol> <li>Reablement at home (to support discharge)</li> <li>Reablement at home (to prevent admission to hospital or residential care)</li> </ol>	Provides support in your own home to improve your confidence and abilit live as independently as possible
	<ol> <li>Reablement at home (accepting step up and step down users)</li> <li>Rehabilitation at home (to support discharge)</li> <li>Rehabilitation at home (to prevent admission to hospital or residential care)</li> <li>Rehabilitation at home (accepting step up and step down users)</li> <li>Joint reablement and rehabilitation service (to support discharge)</li> <li>Joint reablement and rehabilitation service (to prevent admission to hospital or residential care)</li> <li>Joint reablement and rehabilitation service (to prevent admission to hospital or residential care)</li> <li>Joint reablement and rehabilitation service (to prevent admission to hospital or residential care)</li> <li>Joint reablement and rehabilitation service (accepting step up and step down users)</li> <li>Joint reablement and rehabilitation service (accepting step up and step down users)</li> </ol>	
 Urgent Community Response		Urgent community response teams provide urgent care to people in their homes which helps to avoid hospital admissions and enable people to live independently for longer. Through these teams, older people and adults w complex health needs who urgently need care, can get fast access to a ran of health and social care professionals within two hours.
 Personalised Budgeting and Commissioning		<ul> <li>homes which helps to avoid hospital admissions and enable people to live independently for longer. Through these teams, older people and adults we complex health needs who urgently need care, can get fast access to a rar of health and social care professionals within two hours.</li> <li>Various person centred approaches to commissioning and budgeting, including direct payments.</li> </ul>
	1. Mental health /wellbeing         2. Physical health/wellbeing         3. Other	<ul> <li>homes which helps to avoid hospital admissions and enable people to live independently for longer. Through these teams, older people and adults we complex health needs who urgently need care, can get fast access to a ran of health and social care professionals within two hours.</li> <li>Various person centred approaches to commissioning and budgeting, including direct payments.</li> <li>Schemes specifically designed to ensure that a person can continue to live home, through the provision of health related support at home often complemented with support for home care needs or mental health needs. This could include promoting self-management/expert patient, establishm of 'home ward' for intensive period or to deliver support over the longer t to maintain independence or offer end of life care for people. Intermediat</li> </ul>
Personalised Budgeting and Commissioning	2. Physical health/wellbeing	<ul> <li>homes which helps to avoid hospital admissions and enable people to live independently for longer. Through these teams, older people and adults w complex health needs who urgently need care, can get fast access to a ran of health and social care professionals within two hours.</li> <li>Various person centred approaches to commissioning and budgeting, including direct payments.</li> <li>Schemes specifically designed to ensure that a person can continue to live home, through the provision of health related support at home often complemented with support for home care needs or mental health needs. This could include promoting self-management/expert patient, establishm of 'home ward' for intensive period or to deliver support over the longer t to maintain independence or offer end of life care for people. Intermediat care services provide shorter term support and care interventions as opport to the ongoing support provided in this scheme type.</li> <li>Services or schemes where the population or identified high-risk groups ar empowered and activated to live well in the holistic sense thereby helping prevent people from entering the care system in the first place. These are essentially upstream prevention initiatives to promote independence and</li> </ul>
Personalised Budgeting and Commissioning Personalised Care at Home	<ul> <li>2. Physical health/wellbeing</li> <li>3. Other</li> <li>1. Social Prescribing</li> <li>2. Risk Stratification</li> <li>3. Choice Policy</li> <li>4. Other</li> <li>1. Supported housing</li> <li>2. Learning disability</li> <li>3. Extra care</li> <li>4. Care home</li> <li>5. Nursing home</li> </ul>	<ul> <li>homes which helps to avoid hospital admissions and enable people to live independently for longer. Through these teams, older people and adults we complex health needs who urgently need care, can get fast access to a rar of health and social care professionals within two hours.</li> <li>Various person centred approaches to commissioning and budgeting, including direct payments.</li> <li>Schemes specifically designed to ensure that a person can continue to live home, through the provision of health related support at home often complemented with support for home care needs or mental health needs. This could include promoting self-management/expert patient, establishm of 'home ward' for intensive period or to deliver support over the longer to maintain independence or offer end of life care for people. Intermediat care services provide shorter term support and care interventions as opport to the ongoing support provided in this scheme type.</li> <li>Services or schemes where the population or identified high-risk groups are empowered and activated to live well in the holistic sense thereby helping prevent people from entering the care system in the first place. These are essentially upstream prevention initiatives to promote independence and being.</li> </ul>
Personalised Budgeting and Commissioning         Personalised Care at Home         Prevention / Early Intervention	<ul> <li>2. Physical health/wellbeing</li> <li>3. Other</li> <li>3. Other</li> <li>4. Social Prescribing</li> <li>2. Risk Stratification</li> <li>3. Choice Policy</li> <li>4. Other</li> <li>4. Other</li> <li>1. Supported housing</li> <li>2. Learning disability</li> <li>3. Extra care</li> <li>4. Care home</li> <li>5. Nursing home</li> <li>6. Short-term residential/nursing care for someone likely to require a longer-term care home replacement</li> <li>7. Short term residential/nursing care for someone likely to require a longer-term care home replacement</li> <li>7. Short term residential care (without rehabilitation or reablement input)</li> <li>8. Other</li> <li>1. Improve retention of existing workforce</li> <li>2. Local recruitment initiatives</li> <li>3. Increase hours worked by existing workforce</li> </ul>	<ul> <li>homes which helps to avoid hospital admissions and enable people to live independently for longer. Through these teams, older people and adults w complex health needs who urgently need care, can get fast access to a rar of health and social care professionals within two hours.</li> <li>Various person centred approaches to commissioning and budgeting, including direct payments.</li> <li>Schemes specifically designed to ensure that a person can continue to live home, through the provision of health related support at home often complemented with support for home care needs or mental health needs This could include promoting self-management/expert patient, establishm of 'home ward' for intensive period or to deliver support over the longer t to maintain independence or offer end of life care for people. Intermediat care services provide shorter term support and care interventions as opport to the ongoing support provided in this scheme type.</li> <li>Services or schemes where the population or identified high-risk groups an empowered and activated to live well in the holistic sense thereby helping prevent people from entering the care system in the first place. These are essentially upstream prevention initiatives to promote independence and being.</li> <li>Residential placements provide accommodation for people with learning or physical disabilities, mental health difficulties or with sight or hearing loss, who need more intensive or specialised support than can be provided at home.</li> <li>These scheme types were introduced in planning for the 22-23 AS Discharp Fund. Use these scheme decriptors where funding is used to for incentives activity to recruit and retain staff or to incentivise staff to increase the</li> </ul>
Personalised Budgeting and Commissioning         Personalised Care at Home         Personalised Care at Home         Prevention / Early Intervention         Residential Placements	<ul> <li>2. Physical health/wellbeing</li> <li>3. Other</li> <li>1. Social Prescribing</li> <li>2. Risk Stratification</li> <li>3. Choice Policy</li> <li>4. Other</li> <li>1. Supported housing</li> <li>2. Learning disability</li> <li>3. Extra care</li> <li>4. Care home</li> <li>5. Nursing home</li> <li>6. Short-term residential/nursing care for someone likely to require a longer-term care home replacement</li> <li>7. Short term residential/nursing care for someone likely to require a longer-term care home replacement</li> <li>7. Short term residential care (without rehabilitation or reablement input)</li> <li>8. Other</li> <li>1. Improve retention of existing workforce</li> <li>2. Local recruitment initiatives</li> </ul>	<ul> <li>homes which helps to avoid hospital admissions and enable people to live independently for longer. Through these teams, older people and adults w complex health needs who urgently need care, can get fast access to a rar of health and social care professionals within two hours.</li> <li>Various person centred approaches to commissioning and budgeting, including direct payments.</li> <li>Schemes specifically designed to ensure that a person can continue to live home, through the provision of health related support at home often complemented with support for home care needs or mental health needs This could include promoting self-management/expert patient, establishm of 'home ward' for intensive period or to deliver support over the longer t to maintain independence or offer end of life care for people. Intermediat care services provide shorter term support and care interventions as opport to the ongoing support provided in this scheme type.</li> <li>Services or schemes where the population or identified high-risk groups an empowered and activated to live well in the holistic sense thereby helping prevent people from entering the care system in the first place. These are essentially upstream prevention initiatives to promote independence and being.</li> <li>Residential placements provide accommodation for people with learning or physical disabilities, mental health difficulties or with sight or hearing loss, who need more intensive or specialised support than can be provided at home.</li> </ul>

Scheme type	Units
Assistive Technologies and Equipment	Number of beneficiaries
Home Care and Domiciliary Care	Hours of care (Unless short-term in which case it is packages)
Bed Based Intermediate Care Services	Number of placements
Home Based Intermeditate Care Services	Packages
Residential Placements	Number of beds/placements
DFG Related Schemes	Number of adaptations funded/people supported
Workforce Recruitment and Retention	WTE's gained
Carers Services	Beneficiaries

#### 6. Metrics for 2023-24

Selected Health and Wellbeing Board:

Barking and Dagenham

8.1 Avoidable admissions

		*Q4 Actual not available at time of publication									
		2022-23 Q1 Actual	2022-23 Q2 Actual			Rationale for how ambition was set	Local plan to meet a				
	Indicator value	308.9	262.2	238.1	162.4	Given performance target in 2022/23 was	UCR response is nov				
Indirectly standardised rate (ISR) of admissions per	Number of Admissions	489	415	377		not met, the indicator will remain the same at 691 FYE for 23/24.	local service offer an performing against t				
100,000 population	Population	212,906	212,906	212,906	212,906		(87%/target 70%). P reinstating preventa				
(See Guidance)		2023-24 Q1 Plan	2023-24 Q2 Plan				interventions, testin identify those at risk				
>> link to NHS Digital webpage (for more detailed g	Indicator value	181.2					such as hypertensio				

>> link to NHS Digital webpage (for more detailed guidance)

#### 8.2 Falls

		2021-22	2022-23	2023-24		
		Actual	estimated	Plan	Rationale for ambition	Local plan to meet a
					Awaiting BI input. There is an anticipated a	B&D in the last 2 ye
					2% target redcution of emergency	and developed a rar
en a companya da servica da desta da servica da servica forma da	Indicator value	1,966.1			admissions.	and intervention ser
Emergency hospital admissions due to falls in						Strength and Balanc
people aged 65 and over directly age standardised	Count	370				UK, supporting peop
rate per 100,000.	Count	570				future fall, delivered
						community venues a
	Population	19,123				Health services now

Public Health Outcomes Framework - Data - OHID (phe.org.uk)

### 8.3 Discharge to usual place of residence

					*Q4 Actual not av	vailable at time of publication	
		2022-23 Q1	2022-23 Q2	2022-23 Q3	2021-22 Q4		
		Actual	Actual	Actual	Plan	Rationale for how ambition was set	Local plan to meet a
	Quarter (%)	93.3%	93.6%	93.8%		93.6% target based on an average of 22/23	The system continue
	Numerator	3,450	3,417	3,495	2,007		Integrated Discharge
Percentage of people, resident in the HWB, who are	Denominator	3,697	3,651	3,725	2,254		supports smoother a discharge to pathwa
discharged from acute hospital to their normal							combined the Discha
place of residence		2023-24 Q1	2023-24 Q2	2023-24 Q3	2023-24 Q4		Unit and the Hospita
		Plan	Plan	Plan	Plan		2021 and continues
(SUS data - available on the Better Care Exchange)	Quarter (%)						ordination function a
	Numerator						access function. Mo

#### t ambition

ow embedded in the and has been over at the 2-hour target . Primary Care are ntative reveiws, ting to monitor LTCs and isk through conditions sion. There is aslo a focus

who are at higher rick

#### t ambition

years has commissioned range of falls prevention services. This includes nce classes run by Age cople who are at risk of a red face to face in es and online. Community ow offer both community

#### ambition

nues to develop the rge Hub (IDH) that er and more timely ways 1-3. The service charge Co-ordination bital Discharge Service in es to develop the coon and single point of Aoving forward, it is

Denominator			anticipated that the ID

### 8.4 Residential Admissions

		-						
			2021-22	2022-23	2022-23	2023-24		
_			Actual	Plan	estimated	Plan	Rationale for how ambition was set	Local plan to meet ar
							The target has been increased from 135 to	An increased proport
	Long-term support needs of older people (age 65	Annual Rate	651.3	666.7	775.3	708.0	145. During 2022-23, approximately 157	from hospital dischai
	and over) met by admission to residential and						people were admitted for long term care	complex and challen
		Numerator	129	135	157	145	and the target level was exceeded.	limited capacity in th
	nursing care homes, per 100,000 population						Demand is predicted to remain high in	cases we continue to
		Denominator	19,807	20,249	20,249	20,481	2023-24, based on local demographics and	partners to address t

Long-term support needs of older people (age 65 and over) met by admission to residential and nursing care homes, per 100,000 population (aged 65+) population projections are based on a calendar year using the 2018 based Sub-National Population Projections for Local Authorities in England:

https://www.ons.gov.uk/releases/subnationalpopulationprojectionsforengland2018based

### 8.5 Reablement

			2021-22	2022-23	2022-23	2023-24		
			Actual	Plan	estimated	Plan	Rationale for how ambition was set	Local plan to meet a
							The target of 84% has been retained. The	The number of peop
Proportion of older people (65 and over) who were	Annual (%)	82.9%	83.9%	81.5%	84.1%	metric has underperformed in recent years	short-term crisis ser	
still at home 91 days after discharge fro							and the target remains a stretch one. The	the service is offered
into reablement / rehabilitation service		Numerator	131	130	128	132	proportion of people aged 85 years and	possible. There are a
into readiement / renabilitation service	:5						older in the cohort increased over the last	commissioned and o
		Denominator	158	155	157	157	two years. However, reablement is least	supporting this metri

Please note that due to the demerging of Cumbria information from previous years will not reflect the present geographies.

As such, the following adjustments have been made for the pre-populated figures above:

- Actuals and plans for <u>Cumberland</u> and <u>Westmorland and Furness</u> are using the <u>Cumbria</u> combined figure for all metrics since a split was not available; Please use comments box to advise. - 2022-23 and 2023-24 population projections (i.e. the denominator for **Residential Admissions**) have been calculated from a ratio based on the 2021-22 estimates.

#### ambition

ortion of admissions are harges for people with enging needs. Despite the care market for such to work with our system s these issues. There

#### ambition

ople discharged into ervices remains high, as red to as many people as e a range of l operational teams

tric, including crisis

Bar	king	and	Dagen	ham

Key considerations for meeting the planning requirement         These are the Key Lines of Enquiry (KLOEs) underpinning the Planning Requirements (PR)         Has a plan; jointly developed and agreed between all partners from ICB(s) in accordance with ICB governance rules, and the LA; been submitted? Paragraph 11         Has the HWB approved the plan/delegated approval? Paragraph 11         Have local partners, including providers, VCS representatives and local authority service leads (including housing and DFG leads) been involved in the development of the plan? Paragraph 11         Where the narrative section of the plan has been agreed across more than one HWB, have individual income, expenditure and metric sections of the plan been submitted for each HWB concerned?         Have all elements of the Planning template been completed? Paragraph 12	Confirmed through Expenditure plan Expenditure plan Narrative plan Validation of submitted plans Expenditure plan, narrative plan	Please confirm whether your BCF plan meets the Planning Requirement?	Please note any supporting documents referred to and relevant page numbers to assist the assurers See narrative plan and expenditure plan	requirement is not met, please note the actions in	Where the Planning requirement is not met, please note the anticipated timeframe for meeting it
Is there a narrative plan for the HWB that describes the approach to delivering integrated health and social care that describes:  How the area will continue to implement a joined-up approach to integration of health, social care and housing services including DFG to support further improvement of outcomes for people with care and support needs <i>Paragraph 13</i> The approach to joint commissioning <i>Paragraph 13</i> How the plan will contribute to reducing health inequalities and disparities for the local population, taking account of people with protected characteristics? This should include How equality impacts of the local BCF plan have been considered <i>Paragraph 14</i> Changes to local priorities related to health inequality and equality and how activities in the document will address these. <i>Paragraph 14</i> The area will need to also take into account Priorities and Operational Guidelines regarding health inequalities, as well as local authorities' priorities under the Equality Act and NHS actions in line with Core20PLUSS. <i>Paragraph 15</i>	Narrative plan	Yes	See narrative plan		
<ul> <li>Is there confirmation that use of DFG has been agreed with housing authorities? Paragraph 33</li> <li>Does the narrative set out a strategic approach to using housing support, including DFG funding that supports independence at home? Paragraph 33</li> <li>In two tier areas, has: <ul> <li>Agreement been reached on the amount of DFG funding to be passed to district councils to cover statutory DFG? or</li> <li>The funding been passed in its entirety to district councils? Paragraph 34</li> </ul> </li> <li>Does the plan include an approach to support improvement against BCF objective 1? Paragraph 16</li> </ul>	Expenditure plan Narrative plan Expenditure plan Narrative plan	Yes	See narrative plan and expenditure plan See narrative plan and		
Does the expenditure plan detail how expenditure from BCF sources supports prevention and improvement against this objective? <i>Paragraph 19</i> Does the narrative plan provide an overview of how overall spend supports improvement against this objective? <i>Paragraph 19</i> Has the intermediate care capacity and demand planning section of the plan been used to ensure improved performance against this objective and has the narrative plan incorporated learnings from this exercise? <i>Paragraph 66</i>	Expenditure plan Narrative plan	Yes	expenditure plan		

Have all partners agreed on how all of the additional discharge funding will be allocated to achieve the greatest impact in terms of	Expenditure plan		See narrative plan and	
reducing delayed discharges? Paragraph 41			expenditure plan	
Does the plan indicate how the area has used the discharge funding, particularly in the relation to National Condition 3 (see below), and	Narrative and Expenditure plans			
in conjunction with wider funding to build additional social care and community-based reablement capacity, maximise the number of				
hospital beds freed up and deliver sustainable improvement for patients? Paragraph 41				
Does the plan take account of the area's capacity and demand work to identify likely variation in levels of demand over the course of				
the year and build the workforce capacity needed for additional services? Paragraph 44	Narrative plan	Yes		
Has the area been identified as an area of concern in relation to discharge performance, relating to the 'Delivery plan for recovering				
urgent and emergency services'?	Narrative and Expenditure plans			
If so, have their plans adhered to the additional conditions placed on them relating to performance improvement? Paragraph 51				
Is the plan for spending the additonal discharge grant in line with grant conditions?				
Does the plan include an approach to how services the area commissions will support people to receive the right care in the right place	Narrative plan		See narrative plan and	
at the right time? Paragraph 21			expenditure plan	
Does the expenditure plan detail how expenditure from BCF sources supports improvement against this objective? Paragraph 22	Expenditure plan			
Does the narrative plan provide an overview of how overall spend supports improvement against this metric and how estimates of	Narrative plan			
capacity and demand have been taken on board (including gaps) and reflected in the wider BCF plans? Paragraph 24				
	Expenditure plan, narrative plan			
		Yes		
Has the intermediate care capacity and demand planning section of the plan been used to ensure improved performance against this		105		
objective and has the narrative plan incorporated learnings from this exercise? Paragraph 66				
	Expenditure plan			
Has the area reviewed their assessment of progress against the High Impact Change Model for Managing Transfers of care and	l · · ·			
summarised progress against areas for improvement identified in 2022-23? Paragraph 23				
	Narrative plan			
	P			
Deep the total spend from the NUC minimum contribution on coold care match or succed the minimum required contribution?	Auto validated on the surger diture when			
Does the total spend from the NHS minimum contribution on social care match or exceed the minimum required contribution?	Auto-validated on the expenditure plan		See expenditure plan	
Paragraphs 52-55				
		Yes		

Do expenditure plans for each element of the BCF pool match the funding inputs? Paragraph 12	Auto-validated in the expenditure plan		See narrative plan and	
	Expenditure plan		expenditure plan	
Has the area included estimated amounts of activity that will be delivered, funded through BCF funded schemes, and outlined the				
metrics that these schemes support? Paragraph 12				
	Expenditure plan			
Has the area indicated the percentage of overall spend, where appropriate, that constitutes BCF spend? Paragraph 73				
	Expenditure plan			
Is there confirmation that the use of grant funding is in line with the relevant grant conditions? Paragraphs 25 – 51				
	Expenditure plan			
Has an agreed amount from the ICB allocation(s) of discharge funding been agreed and entered into the income sheet? Paragraph 41		Voc		
		Yes		
Has the area included a description of how they will work with services and use BCF funding to support unpaid carers? Paragraph 13	Narrative plans, expenditure plan			
Has funding for the following from the NHS contribution been identified for the area:				
- Implementation of Care Act duties?	Expenditure plan			
- Funding dedicated to carer-specific support?				
- Reablement? Paragraph 12				
Have stretching ambitions been agreed locally for all BCF metrics based on:	Expenditure plan		See expenditure plan	
- current performance (from locally derived and published data)				
- local priorities, expected demand and capacity				
- planned (particularly BCF funded) services and changes to locally delivered services based on performance to date? Paragraph 59				
		Yes		
Is there a clear narrative for each metric setting out:				
- supporting rationales for the ambition set,	Expenditure plan			
- plans for achieving these ambitions, and				
- how BCF funded services will support this? Paragraph 57				